

# SUCCESSFUL GRANT WRITING

October 3, 2016

Leah Yasenchak, PhD  
AICP/PP CEcD

Adele Cardenas Malott, P.E.  
Senior Policy Advisor



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055

PO Box 2293, Medford Lakes, NJ 08055

† (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Topics to be Discussed

## 1. Initial steps

Developing Your Idea/Project Needs

Sources of Funds

## 2. Grant Writing

Project Partners

Budget

Match and Leveraged Funds

Narrative

## 3. Tips and Tricks

## 4. After Awards are Announced



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055

PO Box 2293, Medford Lakes, NJ 08055

† (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Initial Steps: Developing Your Project Idea

- ❑ Create a winning strategy for your project
  - What is the project and how does it benefit its target users?
  - How does the project solve a problem and advance (measurable goals if possible) your community's objectives?
  - How is your project unique?
  
- ❑ Consider all potential components of your project & think outside the box



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
† (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Initial Steps: Your Project Needs

- Think through your needs:
  - Develop a matrix that includes all of the components of your project
  - What is already funded with restricted funds/matching funds?
  - Other items that are already funded?
  - All Project Needs that are not funded?
  
- Wages & fringe
- Travel & staff education expenses
- Equipment & supplies
- Hard & soft contractual expenses



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
t (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Initial Steps: Sources of Funds

- Consider the types of funding that would work best for your project & you have the capacity to implement
  - Grants
  - Loans & loan guarantees
  - Tax credits
  - Technical assistance



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
† (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)



# Initial Steps: Sources of Funds

## Search high & low!

- ❑ Get on funder email lists
- ❑ Routinely monitor funder websites for announcements
- ❑ Explore government websites like grants.gov & <https://txapps.texas.gov/tolapp/egrants/search.htm>
- ❑ Attend funding workshops + talk with the presenters, agencies and funders
- ❑ Consider paying for access to funding directories, such as Foundation Center
- ❑ Network so others will think of your project when they learn of new opportunities



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
t (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Initial Steps: Determine Your Eligibility

Don't waste your time if your project is ineligible!

- ❑ Typical eligibility restrictions:
  - ❑ Types of activities to be funded
  - ❑ Project or applicant geographic location
  - ❑ Applicant organization type (be open to possibilities for partnerships!)
  
- ❑ Always contact the funder if you have any questions on eligibility before submitting an application!



# Grant Writing: Beginning the Process

## Timing is everything!

- Budget sufficient time!
- Gather data for the application in support of your project
- Identify every grant section/task that each team member is responsible for and assign completion deadlines





# Grant Writing: Beginning the Process

## Timing is everything!

- Complete community notification requirements
- Support/commitment letters
- If allowed, consider taking the time to speak or meet with the funder in advance
- Make sure you have credentials in place to submit the application.

# Grant Writing: Community Support

- ❑ Funders want to ensure projects are not being done in a vacuum & are supported by the community
- ❑ Some applications have community notification requirements
- ❑ Letters of support or commitment are often required
  - ❑ Not just about the number of letters received
  - ❑ Quality letters are important!
  - ❑ Take the time to tailor letters to the organization instead of just using a template

# Grant Writing: Project Budget

- ❑ Develop a realistic yet competitive budget
- ❑ Depending on the volume of applications received, some funders may choose to fund only a portion of the project, so consider submitting a phased project approach
- ❑ Determine if the grant funding is provided up front or if it is made available on a reimbursable basis
- ❑ Double check for math errors!



# Grant Writing: Match & Leveraged Funds

- ❑ Many funders will require a cash or in-kind match, typically on a percentage basis
- ❑ Examine cash flow—does the timeframe work?
- ❑ Consider increasing your competitiveness by providing a match even if it is not required
- ❑ Leverage! Attach evidence to the application of other funding sources that have gone into the project



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055

PO Box 2293, Medford Lakes, NJ 08055

† (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Grant Writing: Narrative

For those applications that require narratives...

- ❑ Review the funder's criteria for selection and funding priorities and address all of these in the narrative and the budget
- ❑ Write as a journalist: a compelling story that sets your project apart in the reviewers' minds
- ❑ Clearly define your objectives for the project & weave them throughout the application





# Grant Writing: Narrative

For those applications that require narratives...

- ❑ Write as through the reviewer knows nothing about your community:
  - Demographics, Data
  - Area to be addressed through the grant
  - Link the project to sensitive populations, the issues of the community, health data, etc. —thinking broadly and of long term change.
  
- ❑ Pull at reviewers' heartstrings! Emphasize how the community will suffer until the project is addressed vs. talking about your community's strengths at length.



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
t (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Grant Writing: Narrative

For those applications that require narratives...

- ❑ Instill confidence that you have the capacity to complete the project through excellence in project team, workplan and quality control
- ❑ Make sure your proposed grant funding activities are realistic
- ❑ If you have stumbled with prior grants from a funder, explain exactly how you have fixed the problem areas and why this time will be successful



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
t (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Tips & Tricks

- Read the application guidance cover-to-cover & follow directions
- Have an outside editor review the grant
- Be kind to your reviewers & minimize use of acronyms & jargon
- Keep out extraneous information that will distract from your story

# Tips & Tricks

- ❑ Keep it realistic & ensure your assertions are backed up with data or examples
- ❑ Answer all questions. If a question doesn't apply to you, respond with an "N/A" or explain why it doesn't apply
- ❑ If a proposal checklist is provided by the funder, use it to ensure you haven't missed anything
- ❑ Ensure you can fulfill the timeframe required by the funder



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
† (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# After Awards are Announced

## Congratulations!

- Forms, forms, forms!
- Some funders require drafting of a separate grant work plan
- Execution of grant agreement
- Don't forget to thank your funder





# After Awards are Announced

## What to do if your project was not selected

- ❑ Schedule a debriefing meeting to gain information and ask questions:
  - Not enough funds to give to everyone, i.e. can you position your project to be funded in next round?
  - Budget? Should you proceed with a portion of the project and return to request funding for the next phase?
  - \_\_\_\_Scope? Go prepared with a menu of other priority projects that may be of more interest to the funder
  
- ❑ Keep in touch with your funder and send them updates on your community



**BRS**inc

739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
t (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)

# Thank You !

Leah Yasenchak, PhD  
AICP/PP, CEcD

[Leah@BRSInc.com](mailto:Leah@BRSInc.com)

(732) 859-0831

Adele Cardenas Malott  
P.E.

[Cardenas.Adele@epa.gov](mailto:Cardenas.Adele@epa.gov)

(214) 665-7210



739 Stokes Road, Units A & B, Medford, NJ 08055  
PO Box 2293, Medford Lakes, NJ 08055  
† (856) 964-6456 • f (732) 782-0404 • [www.BRSinc.com](http://www.BRSinc.com)